HLE BUDGET AND FUTURE FORECASTS

3.0% inflation post 2017-18	2015 2016	2016 2017	2017 2018	2018 2019	2019 2020	2020 2021	2021 2022	2022 2023
		from 3 year detail plan						
EXPENDITURE	**Actual**	**Projected**	**Budgeted**	**Forecast**	**Forecast**	**Forecast**	**Forecast**	**Forecast**
Employment	102	115	122	126	130	134	138	142
Other ongoing	75	71	74	77	79	81	84	86
Total ongoing	**176**	**187**	**196**	**203**	**209**	**215**	**221**	**228**
Trees	27	22	20	42	20	20	20	40
Estate maintenance & repairs	5	5	18	20	30	30	30	30
Smaller projects	8	10	10	10	10	10	5	5
Major projects	73	47	50	60	60	60	60	60
Gates/railings/road signs	2	4	8	2	2	2	2	3
Legal & professional fees	6	6	11	11	12	12	10	10
Asset purchases	0	5	25	6	7	20	7	7
Total contracts	**121**	**98**	**141**	**152**	**141**	**155**	**134**	**155**
Total Contracts + ongoing	**297**	**285**	**337**	**354**	**349**	**370**	**356**	**383**
Taxation	**8**	**4**	**2**	**2**	**2**	**2**	**2**	**2**
Percentage of costs applicable to Camden		100%	100%	100%	100%	100%	100%	100%
Actual costs applied to Camden		285	337	354	349	370	356	383
Plotholder electoral roll (no russia adjustment)		603	603	603	603	603	603	603
Tenant electoral roll		515	515	515	515	515	515	515
Camden Ratio (tenant roll / total electoral roll)		46%	46%	46%	46%	46%	46%	46%
Camden calculation (total applicable costs x ratio)		131	155	163	161	170	164	176
Camden calc.adjusted for previous yr. Actual			-12	0	0			
INCOME								
EMF	164	154	154	154	154	154	154	156
Camden	119	150	143	163	161	170	164	176
Gates	3	0	1	1	1	1	1	1
Rents, sundry	76	45	22	22	22	22	23	24
Interest	4	3	4	4	4	4	4	4
TOTAL INCOME	**366**	**354**	**323**	**343**	**341**	**351**	**345**	**361**
EMF, £/plotholder, INPUT	**650**	**600**	**600**	**600**	**600**	**600**	**600**	**610**
Surplus/-Deficit	**61**	**65**	**-16**	**-13**	**-11**	**-21**	**-13**	**-24**
Closing cash RESULTANT	**556**	**621**	**605**	**591**	**580**	**559**	**546**	**522**
Number full plotholders	251.9	257.1	256	256	256	256	256	256
EMF inflation yr-to-yr		-7.7%	0.0%	0.0%	0.0%	0.0%	0.0%	1.7%