

**HOLLY LODGE ESTATE COMMITTEE
EXPENDITURE AND INCOME FOR 2018 to 2022**

	Actual 2017-18	change 2018-19	Projected 2018-19	change 2019-20	Forecast 2019-20	change 2020-21	Forecast 2020-21	change 2021-22	Forecast 2021-22
	£	vs 2016-17	£	vs 2017-18	£	vs 2018-19	£	vs 2019-20	£
EXPENDITURE									
Opening Investment & Asset Account [2019 Fixed Assets]					0		144,533		152,231
Balance Sheet - Reserve Account									
Asset purchases	53,211	-47,409	5,802	26,198	32,000	-28,000	4,000	-3,000	1,000
EV movements					35,000		-2,748		-2,848
Smaller projects	12,578	-12,578	0				0		
Major Projects	79,235	-44,235	35,000	55,400	90,400		5,000	0	5,000
Total investments & projects Expenditure	145,024	-104,222	40,802	116,598	157,400	-151,148	6,252	-3,100	3,152
Amortisation recharge to operating costs					12,867		13,950		14,533
Drawn from reserves as at start 2019/20					144,533		152,231		163,613
Operating expenditure									
(1a) Ongoing									
Staff salary and NI:	107,980	11,255	0	119,235	1,861	0	121,097	3,633	0
Staff: (partime & training)				823	1,177		2,000	60	0
Overtime	0	810		810	-397		413	12	0
Pension & other staff costs	10,762	-5,336		5,426	85		5,511	165	0
Salaries,Pension Costs	118,742	7,553	0	126,295	2,727	0	129,021	132,892	4,563
Total employment	118,742	7,553	0	126,295	2,727	0	129,021	132,892	4,563
Manager, Secretarial & Accountancy	43,859	1,898	0	45,757	915	0	46,672	1,400	0
Insurance	12,864	1,474	0	14,338	-920	0	13,418	403	0
Motor Expenses	8,550	-1,360	-0	7,190	252	0	7,442	-2,442	0
Materials, plant and tools, hiring	0	0	0	0	0	0	0	0	0
Telephone and Sundries	11,941	-4,724	-0	7,217	0	0	7,217	217	0
Printing and Stationery	3,656	3,263	1	6,919	242	0	7,161	215	0
Audit / Independent Examination	1,590	60	0	1,650	0	0	1,650	50	0
Water and electricity	1,130	400	0	1,530	54	0	1,583	47	0
Repairs and renewals of equipment	3,390	-1,087	-0	2,303	1,897	0	4,200	126	0
1a Subtotal On-going	205,722	7,477	0	213,199	5,166	0	218,365	3,886	0
(1b) Contracts									
Trees and gardens	20,457	17,543		38,000	-16,000		22,000	10,000	half pollarc
Estate maintenance and repairs	4,574	3,877		8,451	11,549		20,000	-5,000	
Ongoing road and pavement maintenance							25,000	25,000	
Gates railings road signs	3,124	-2,473		651	849		1,500	75	
Legal & Professional Fees	6,096	7,779		13,875	-3,875		10,000	-4,000	
Parking management		21,455		21,455	13,545		35,000	-5,000	
1b Subtotal Contracts and Contingency	34,251	48,181	1	82,432	31,069	0	113,500	-3,925	-0
Amortisation charge for current year							12,867		
Total Chargeable Operational Expenditure	239,972	55,658	0	295,630	49,101	0	344,731	1,044	345,776
Total Cash Expenditure	384,996		336,432		502,131		352,028		358,634
percentage of costs applicable to Camden	100%		100%		100%		100%		100%
Operational expenditure	384,996		295,630		344,731		345,776		355,482
Amortisation of investments (non cash but chargeable from 2020)	0		0		0		0		0
Total costs applicable to Camden			295,630		344,731		345,776		355,482
holder electoral roll	603		603		603		603		603
ant electoral roll	515		515		515		515		515
nden Ratio (tenant roll / total electoral roll)	0		0		0		0		0
nden calculation (total applicable costs x ratio)	177,346		136,180		158,798		159,280		163,751
nden calc. adjusted for previous yr. Actual									
(2) INCOME									
EMF ploholders	155,120	-2,136	-0	152,985	8,296	0	161,280	0	0
EMF Camden contribution	155,334	2,682	0	158,016	783	0	158,798	481	0
Gates	1,075	-785	-1	290	844	0	1,134	57	0
EMF including gates	311,529	-239	-0	311,290	9,922	0	321,212	538	0
Garage rents (gross)	15,750	-1,563	-0	14,187	2,638	0	16,825	0	0
Parking & skip income	3,090	1,715	1	4,805	-1,805	-0	3,000	0	0
Contractors licences	502		2	1,510	490	0	2,000	0	0
Sundry Income - Wayleave	3,220	-1,470	-0	1,750	0	0	1,750	0	0
Deposit Interest	2,815	767	0	3,582	-1,832	-1	1,750	-250	0
Total Income	336,906	217	337,123	9,414	346,537	-712	345,825	3,971	349,797
Basis:									
Plotholder payment (EMF plus Rent)	Actual		Actual		Forecast		Forecast		Forecast
£ per plot	600	0	600	30	630	0	630	0	630
Number plots, full paying equivalent	259	-4	255	1	256	0	256	0	256
Camden:Plotholders Ratio	1		1		1		1		1
Taxation (previous year)	7,700		0		0		0		0
(3) CASH SURPLUS/(-DEFICIT) FOR YEAR	-55,790	56,481	691	-156,285	-155,594	149,391	-6,203	-2,635	-8,837
	Actual		Projected		Planned		Planned		Planned
CASH MOVEMENTS									
CASH Brought forward	636,782		567,383		568,074		412,480		406,278
Closing Cash carried forward	567,383		568,074		412,480		406,278		397,440