

**HOLLY LODGE ESTATE COMMITTEE  
EXPENDITURE AND INCOME FOR 2018 to 2022**

	Actual 2017-18	change 2018-19	Projected 2018-19	change 2019-20	change 2020-21	Forecast 2020-21	change 2021-22	Forecast 2021-22
	£	vs 2016-17	£	vs 2017-18	vs 2018-19	£	vs 2019-20	£
<b>EXPENDITURE</b>								
<b>Opening Investment &amp; Asset Account [2019 Fixed Assets]</b>						144,533		152,231
<b>Balance Sheet - Reserve Account</b>								
Asset purchases	53,211	-47,409	5,802	26,198	-28,000	4,000	-3,000	1,000
EV movements						-2,748		-2,848
Smaller projects	12,578	-12,578	0				0	
Major Projects	79,235	-44,235	35,000	55,400		5,000	0	5,000
<b>Total investments &amp; projects Expenditure</b>	<b>145,024</b>	<b>-104,222</b>	<b>40,802</b>	<b>116,598</b>	<b>-151,148</b>	<b>6,252</b>	<b>-3,100</b>	<b>3,152</b>
Amortisation recharge to operating costs						13,950		14,533
<b>Drawn from reserves as at start 2019/20</b>						<b>152,231</b>		<b>163,613</b>
<b>Operating expenditure</b>		£	%	£	%	£	%	£
<b>(1a) Ongoing</b>								
Staff salary and NI:	107,980	11,255	0	119,235	1,861	0	3,633	0
Staff: (partime & training)				823	1,177	0	2,060	62
Overtime	0	810		810	-397	0	425	13
Pension & other staff costs	10,762	-5,336		5,426	85	0	5,677	747
Salaries,Pension Costs	118,742	7,553	0	126,295	2,727	0	132,892	4,563
<b>Total employment</b>	<b>118,742</b>	<b>7,553</b>	<b>0</b>	<b>126,295</b>	<b>2,727</b>	<b>3,871</b>	<b>132,892</b>	<b>4,563</b>
Manager, Secretarial & Accountancy	43,859	1,898	0	45,757	915	0	1,400	0
Insurance	12,864	1,474	0	14,338	-920	0	403	0
Motor Expenses	8,550	-1,360	-0	7,190	252	0	-2,442	0
Materials, plant and tools, hiring	0	0	0	0	0	0	0	0
Telephone and Sundries	11,941	-4,724	-0	7,217	0	0	217	0
Printing and Stationery	3,656	3,263	1	6,919	242	0	215	0
Audit / Independent Examination	1,590	60	0	1,650	0	0	50	0
Water and electricity	1,130	400	0	1,530	54	0	47	0
Repairs and renewals of equipment	3,390	-1,087	-0	2,303	1,897	0	4,326	130
<b>1a Subtotal On-going</b>	<b>205,722</b>	<b>7,477</b>	<b>0</b>	<b>213,199</b>	<b>5,166</b>	<b>0</b>	<b>3,886</b>	<b>0</b>
<b>(1b) Contracts</b>								
Trees and gardens	20,457	17,543		38,000	-16,000	10,000	half pollarc	32,000
Estate maintenance and repairs	4,574	3,877		8,451	11,549	-5,000		15,000
Ongoing road and pavement maintenance								25,000
Gates railings road signs	3,124	-2,473		651	849	75		1,575
Legal & Professional Fees	6,096	7,779		13,875	-3,875	-4,000		6,000
Parking management		21,455		21,455	13,545	-5,000		30,000
<b>1b Subtotal Contracts and Contingency</b>	<b>34,251</b>	<b>48,181</b>	<b>1</b>	<b>82,432</b>	<b>31,069</b>	<b>-3,925</b>	<b>-0</b>	<b>109,575</b>
Amortisation charge for current year								13,950
<b>Total Chargeable Operational Expenditure</b>	<b>239,972</b>	<b>55,658</b>	<b>0</b>	<b>295,630</b>	<b>49,101</b>	<b>0</b>	<b>1,044</b>	<b>345,776</b>
<b>Total Cash Expenditure</b>	<b>384,996</b>			<b>336,432</b>				<b>352,028</b>
<b>percentage of costs applicable to Camden</b>	<b>100%</b>			<b>100%</b>				<b>100%</b>
<b>Operational expenditure</b>	<b>384,996</b>			<b>295,630</b>				<b>345,776</b>
Amortisation of investments (non cash but chargeable from 2020)	0			0				0
<b>Total costs applicable to Camden</b>	<b>384,996</b>			<b>295,630</b>				<b>345,776</b>
<b>holder electoral roll</b>	<b>603</b>			<b>603</b>				<b>603</b>
<b>ant electoral roll</b>	<b>515</b>			<b>515</b>				<b>515</b>
<b>nden Ratio (tenant roll / total electoral roll)</b>	<b>0</b>			<b>0</b>				<b>0</b>
<b>nden calculation (total applicable costs x ratio)</b>	<b>177,346</b>			<b>136,180</b>				<b>159,280</b>
<b>nden calc. adjusted for previous yr. Actual</b>								<b>163,751</b>
<b>(2) INCOME</b>	<b>2017-18</b>		<b>2018-19</b>			<b>2020-21</b>		<b>2021-22</b>
EMF ploholders	155,120	-2,136	-0	152,985	8,296	0	0	161,280
EMF Camden contribution	155,334	2,682	0	158,016	783	0	481	0
Gates	1,075	-785	-1	290	844	0	57	0
EMF including gates	311,529	-239	-0	311,290	9,922	0	538	0
Garage rents (gross)	15,750	-1,563	-0	14,187	2,638	0	0	0
Parking & skip income	3,090	1,715	1	4,805	-1,805	-0	0	0
Contractors licences	502		2	1,510	490	0	0	1,000
Sundry Income - Wayleave	3,220	-1,470	-0	1,750	0	0	0	0
Deposit Interest	2,815	767	0	3,582	-1,832	-1	-250	0
<b>Total Income</b>	<b>336,906</b>	<b>217</b>		<b>337,123</b>	<b>9,414</b>		<b>-712</b>	<b>3,971</b>
<b>Basis:</b>								
Plotholder payment (EMF plus Rent)	Actual		Actual			Forecast		Forecast
£ per plot	600	0	600	30	0	630	0	630
Number plots, full paying equivalent	259	-4	255	1	0	256	0	256
Camden:Plotholders Ratio	1		1			1		1
Taxation (previous year)	7,700		0			0		0
<b>(3) CASH SURPLUS/(-DEFICIT) FOR YEAR</b>	<b>-55,790</b>	<b>56,481</b>		<b>691</b>	<b>-156,285</b>	<b>149,391</b>	<b>-6,203</b>	<b>-8,837</b>
	Actual		Projected			Planned		Planned
<b>CASH MOVEMENTS</b>								
<b>CASH Brought forward</b>	<b>636,782</b>		<b>567,383</b>			<b>412,480</b>		<b>406,278</b>
<b>Closing Cash carried forward</b>	<b>567,383</b>		<b>568,074</b>			<b>406,278</b>		<b>397,440</b>