

**HOLLY LODGE ESTATE COMMITTEE**  
**INCOME AND EXPENDITURE TO 2022/23**

	Actual 2018-19 £	Budget 2019-20 £	Projected 2019-20 £	Budget 2020-21 £	Forecast 2021-22 £	Forecast 2022-23 £
<b>INCOME</b>						
Contractor Licences	0	2	-	1	1	1
Deposit Interest	1	2	2	2	1	0
EMF Camden Contribution	158	159	159	160	164	163
EMF Plotholders	153	161	164	163	161	161
Garage Rents	15	17	18	18	18	18
Other Income	5	1	2	2	3	3
Parking & Skip Income	5	3	3	3	3	3
Wayleaves	2	2	2	2	2	2
<b>TOTAL INCOME</b>	<b>339</b>	<b>347</b>	<b>350</b>	<b>350</b>	<b>354</b>	<b>352</b>
<b>OPERATING EXPENSES</b>						
Audit	2	4	4	4	4	4
Estate Maintenance	51	45	10	24	24	26
Garden Expenses	14	11	19	18	18	18
Gates & Railings	1	2	1	1	1	1
Insurance	14	13	14	15	15	15
Legal & Professional Fees	8	10	1	3	3	3
Motor Expenses	7	7	9	5	5	5
Parking Management & Estate Security	19	35	21	45	47	50
Postage & Stationery	4	7	4	4	4	5
Repairs & Renewals	13	4	8	8	8	8
Salaries	125	129	125	127	131	135
Secretarial & Accounting	45	46	39	40	41	42
Telephone & Sundry	12	7	15	16	16	16
Trees	31	11	14	24	24	12
Utilities	1	2	2	2	2	2
Recharged Managed Reserve Items	-	13	13	13	13	13
<b>TOTAL OPERATIONAL EXPENDITURE</b>	<b>346</b>	<b>346</b>	<b>301</b>	<b>347</b>	<b>356</b>	<b>354</b>
<b>TOTAL CASH EXPENDITURE</b>	<b>346</b>	<b>333</b>	<b>288</b>	<b>334</b>	<b>343</b>	<b>341</b>
<b>Reserve Managed Items</b>						
<b>Income</b>						
Returned to reserves/(-drawn) based on op ex			49	3	- 3	- 2
Asset Purchases (amortised over 6 years)		5	5	5	5	5
Major Projects (amortised over 12 years)		8	8	8	8	8
EV Movements (paid by users)		-	-	5	5	5
<b>Total Reserve Managed Items Income (amortisation)</b>		<b>13</b>	<b>13</b>	<b>18</b>	<b>15</b>	<b>16</b>
<b>Expenditures</b>						
Asset Purchases (amortised over 6 years)		32	35	5	5	5
Major Projects (amortised over 12 years)		90	26	94	10	10
EV Movements (paid by users)		35	30	-		
<b>Total Reserve Managed Items Expenditure</b>		<b>157</b>	<b>92</b>	<b>99</b>	<b>15</b>	<b>15</b>
<b>CASH SURPLUS/(-DEFICIT) FOR YEAR</b>	<b>- 7</b>	<b>- 143</b>	<b>- 30</b>	<b>- 83</b>	<b>- 5</b>	<b>- 4</b>
<b>CASH B/FWD</b>	<b>567</b>	<b>561</b>	<b>560</b>	<b>531</b>	<b>448</b>	<b>443</b>
<b>CASH C/FWD</b>	<b>560</b>	<b>418</b>	<b>531</b>	<b>448</b>	<b>443</b>	<b>439</b>
Months cost cover in reserves	19	16	21	16	15	15