

**HOLLY LODGE ESTATE COMMITTEE**  
**INCOME AND EXPENDITURE TO 2025/26**

	Actual 2021-22 £K	Projected 2022-23 £K	Budget 2023-24 £K	Forecast 2024-25 £K	Forecast 2025-2026 £K
<b>INCOME</b>					
Contractor Licences	0	0	1	1	1
Deposit Interest	1	12	18	13	13
EMF Camden Contribution	161	159	187	195	202
EMF Plotholders	170	182	189	200	210
Garage Rents	17	17	17	17	17
Other Income	5	10	7	7	7
Parking & Skip Income	10	4	4	3	3
Wayleaves	2	2	2	2	2
<b>TOTAL INCOME</b>	<b>366</b>	<b>385</b>	<b>425</b>	<b>437</b>	<b>454</b>
<b>OPERATING EXPENSES</b>					
Audit	2	6	6	6	7
Corporation Tax	0	0	0	0	0
Estate Maintenance	37	29	30	32	33
Garden Expenses	25	20	21	22	23
Gates & Railings	2	2	1	1	1
Insurance	13	15	15	16	17
Legal & Professional Fees	17	3	3	3	3
Motor Expenses	8	11	12	12	13
Parking Management & Estate Security	31	34	35	37	38
Postage & Stationery	2	3	3	3	3
Repairs & Renewals	34	10	11	11	12
Salaries	155	183	195	203	211
Secretarial & Accounting	8	4	4	4	5
Telephone & Sundry	20	14	14	15	15
Trees	33	13	26	27	16
Utilities	2	5	5	6	6
Other	-10	0	0	0	0
Recharged Managed Reserve Items	-14	18	23	25	37
<b>TOTAL OPERATIONAL EXPENDITURE</b>	<b>366</b>	<b>370</b>	<b>406</b>	<b>423</b>	<b>439</b>
<b>TOTAL CASH EXPENDITURE</b>	<b>380</b>	<b>352</b>	<b>383</b>	<b>398</b>	<b>402</b>
<b>Reserve Managed Items</b>					
Income					
Returned to reserves/(-drawn) based on op ex	0	15	19	14	16
Asset Purchases (amortised over 6 years)	8	8	11	12	7
Major Projects (amortised over 12 years)	14	14	29	32	34
EV Movements (paid by users)	1	1	1	2	2
<b>Total Reserve Managed Items Income (amortisation)</b>	<b>23</b>	<b>23</b>	<b>42</b>	<b>45</b>	<b>43</b>
Expenditures					
Asset Purchases (amortised over 6 years)	2	15	5	5	5
Major Projects (amortised over 12 years)	27	113	131	28	30
EV Movements (paid by users)	1	3			
<b>Total Reserve Managed Items Expenditure</b>	<b>30</b>	<b>131</b>	<b>136</b>	<b>33</b>	<b>35</b>
<b>CASH SURPLUS/(-DEFICIT) FOR YEAR</b>	<b>-45</b>	<b>-98</b>	<b>-94</b>	<b>6</b>	<b>17</b>
<b>CASH B/FWD</b>	511	514	514	420	427
<b>CASH C/FWD</b>	514	514	420	427	444
Months cost cover in reserves	17	17	15	12	12
Plotholder payment £ per plot	670	710	740	780	820